

OUR VISION

THE PATH TO ZERO

The world is at a critical point and we must all play our part to cut Greenhouse Gas (GHG) emissions, to limit global temperature increase to 1.5°C and protect the future of our planet.

Climate change may be bigger than all of us, but it is not beyond us.

That's why we're working towards a Net Zero future. And why we're taking action NOW to reduce GHG emissions across our entire value chain, from the ingredients we source and packaging we use, to the drinks we sell.



SBTi validation subject to confirmation

OUR AMBITION

NET ZERO BY 2040

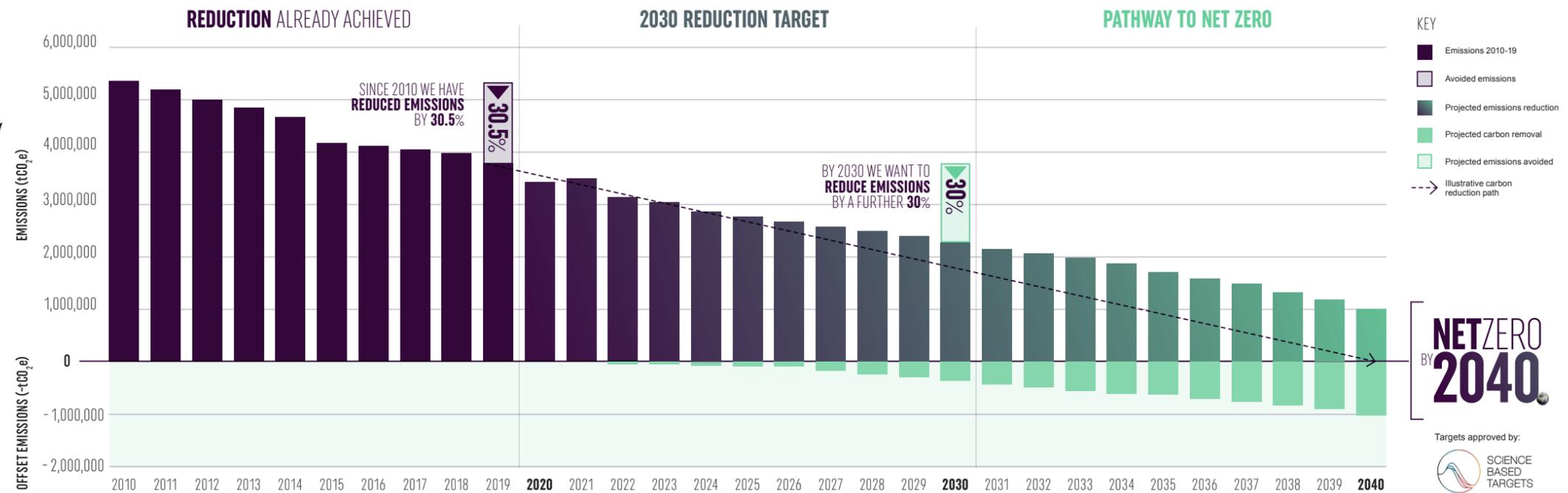
Over the last decade, we've reduced GHG emissions across our entire value chain* by 30.5%.

We're now focused on reducing our value chain emissions even further, with a focus on our scope 3 emissions where our biggest impacts occur.

Our ambition is to be Net Zero by 2040. We could get there faster by offsetting, but we have chosen to focus first on reducing our own emissions.

OUR JOURNEY

THE PATH TO NETZERO: OUR GHG EMISSION REDUCTION PATHWAY



OUR COMMITMENTS

1. REDUCE EMISSIONS BY 30% BY 2030

We'll reduce absolute scope 1, 2 and 3 GHG emissions by 30% by 2030 (vs 2019)*. This target has been approved by the Science Based Targets Initiative (SBTi) as being in line with a 1.5°C pathway.

Our focus will be to reduce GHG emissions across our entire value chain: ingredients, packaging, operations and commercial sites, transport and cold drinks equipment.

This means we will reduce our scope 1 and 2 emissions as far as possible and do all we can to reduce our scope 3 emissions by working in partnership with our suppliers.

2. MOBILISE OUR SUPPLIERS ON CLIMATE ACTION

We'll aim for 100% of our strategic** suppliers to set science-based targets and use 100% renewable electricity by 2023.

We know that over 90% of our GHG emissions are scope 3 emissions, so to achieve our net zero ambition, we need our suppliers to take bold action by:

- Setting science-based GHG emissions reduction targets by 2023
- Using 100% renewable electricity across their operations by 2023
- Sharing their carbon footprint data with us

Around 100 of our suppliers create over 90% of our scope 3 emissions. Now, more than ever, we must work together.

*this means reducing scope 1 emissions (where we have direct control), scope 2 emissions (the electricity we purchase) and scope 3 emissions (emissions over which we have no direct control, such as emissions from our ingredients, packaging, 3rd party transportation, and cold drinks equipment).
 **strategic suppliers include our key ingredients, packaging, refrigeration and 3rd party transportation suppliers.

GUIDING PRINCIPLES

Five principles will guide our efforts:

TAKE FULL RESPONSIBILITY:

Our commitment is to reduce emissions across our full value chain, including scope 1, 2 & 3 emissions.

EMPOWER SUPPLIERS:

We'll mobilise suppliers to take climate action by working closely with them to reduce scope 3 emissions.

OFFSET ONLY WHERE ESSENTIAL:

We'll reduce emissions as far as possible. When we can't reduce emissions any further we'll invest in mechanisms which remove carbon from the atmosphere or certified carbon offset projects, to help us reach Net Zero. Some of these could serve as temporary solutions while we identify other reduction opportunities.

BE FULLY TRANSPARENT:

We'll continue to disclose information about our value chain GHG emissions and the climate risks we face.

USE OUR VOICE:

As a major business we will use our voice to influence public policy which will help drive the transition to a low carbon future and achieve the changes needed across our economies.

OUR IMMEDIATE ACTIONS

ACTION ON CLIMATE NOW

- We'll eliminate new virgin oil-based PET from packaging and switch to recycled plastic
- We'll continue to reduce the weight of our packaging
- We'll make our distribution networks and transport routes more efficient
- We'll switch to more efficient cold drinks equipment
- We'll transport more of our products by train
- We'll transition six manufacturing sites to become carbon neutral by the end of 2023
- We'll use more electric vehicles
- We'll innovate in refillable packaging and dispensed technology

PLANNING FOR PROGRESS

As we move through our immediate three year plan, we will learn and solve key challenges which will also influence the way we approach our Net Zero ambition.

We will continue adapting, learning from others and adopting new technologies to help us set milestones to achieve our longer term ambition.

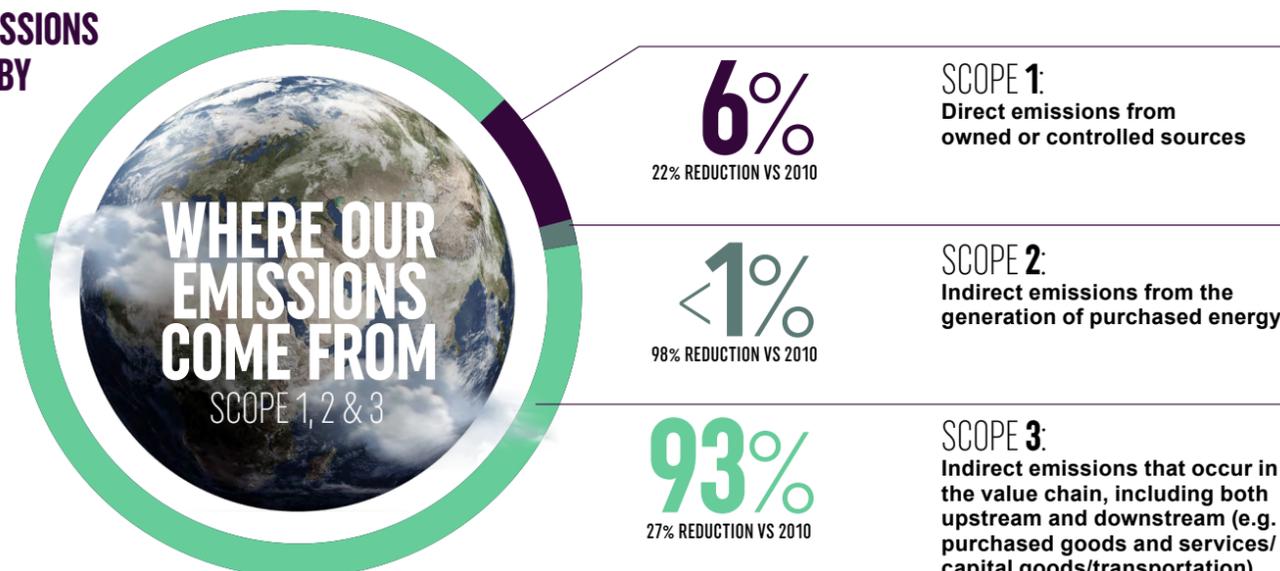
AND WE MEAN BUSINESS

Our ambition is supported by a three-year €250m investment and is underpinned by a climate-linked, long-term incentive plan spurring our leaders forward.

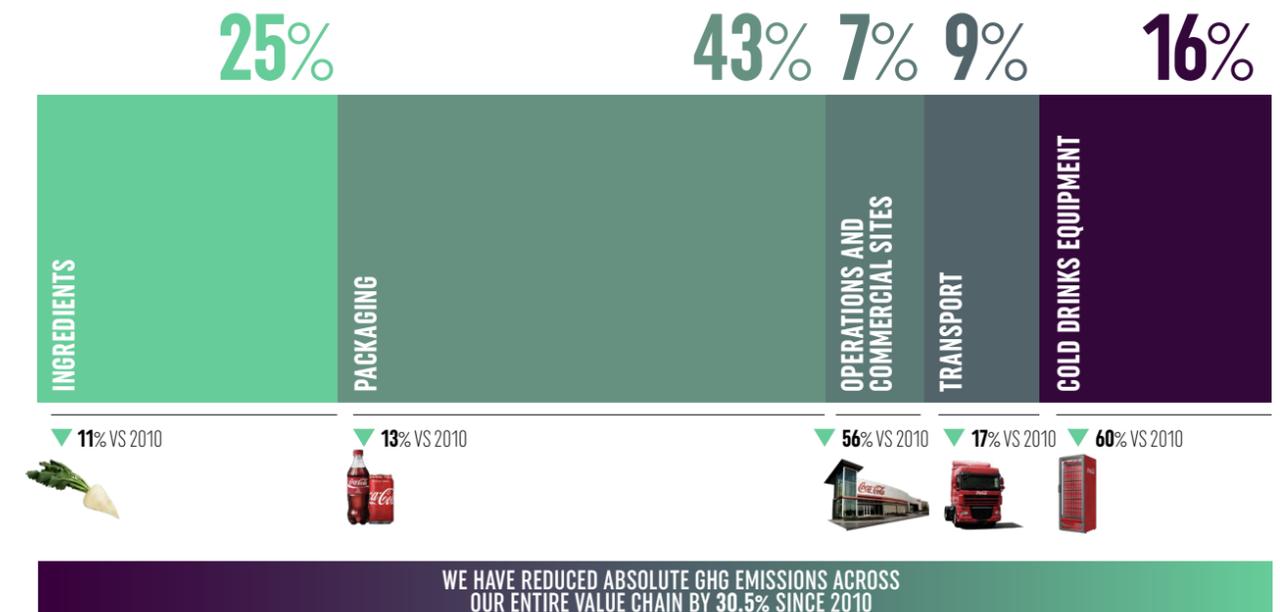
We'll continue to incorporate climate risk into our core financial reporting and we'll encourage our suppliers to do the same.

OUR 2019 GHG EMISSIONS

2019 GHG EMISSIONS BREAKDOWN BY SCOPE



2019 GHG EMISSIONS BREAKDOWN – VALUE CHAIN



(*Science Based Targets initiative is a leading scientific partnership helping businesses to set emissions reduction targets in line with the temperature limit required to stabilize global warming)