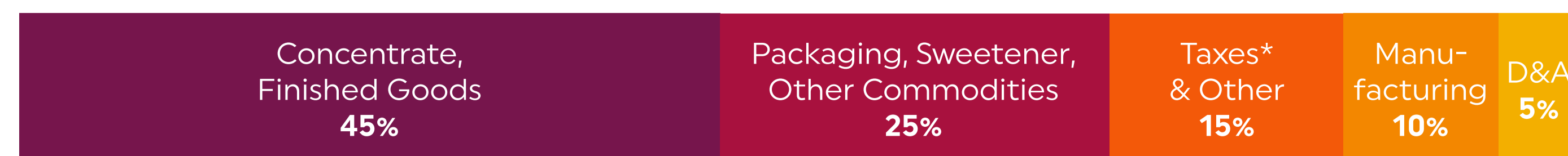


KEY INPUTS¹



Cost of Sales Mix

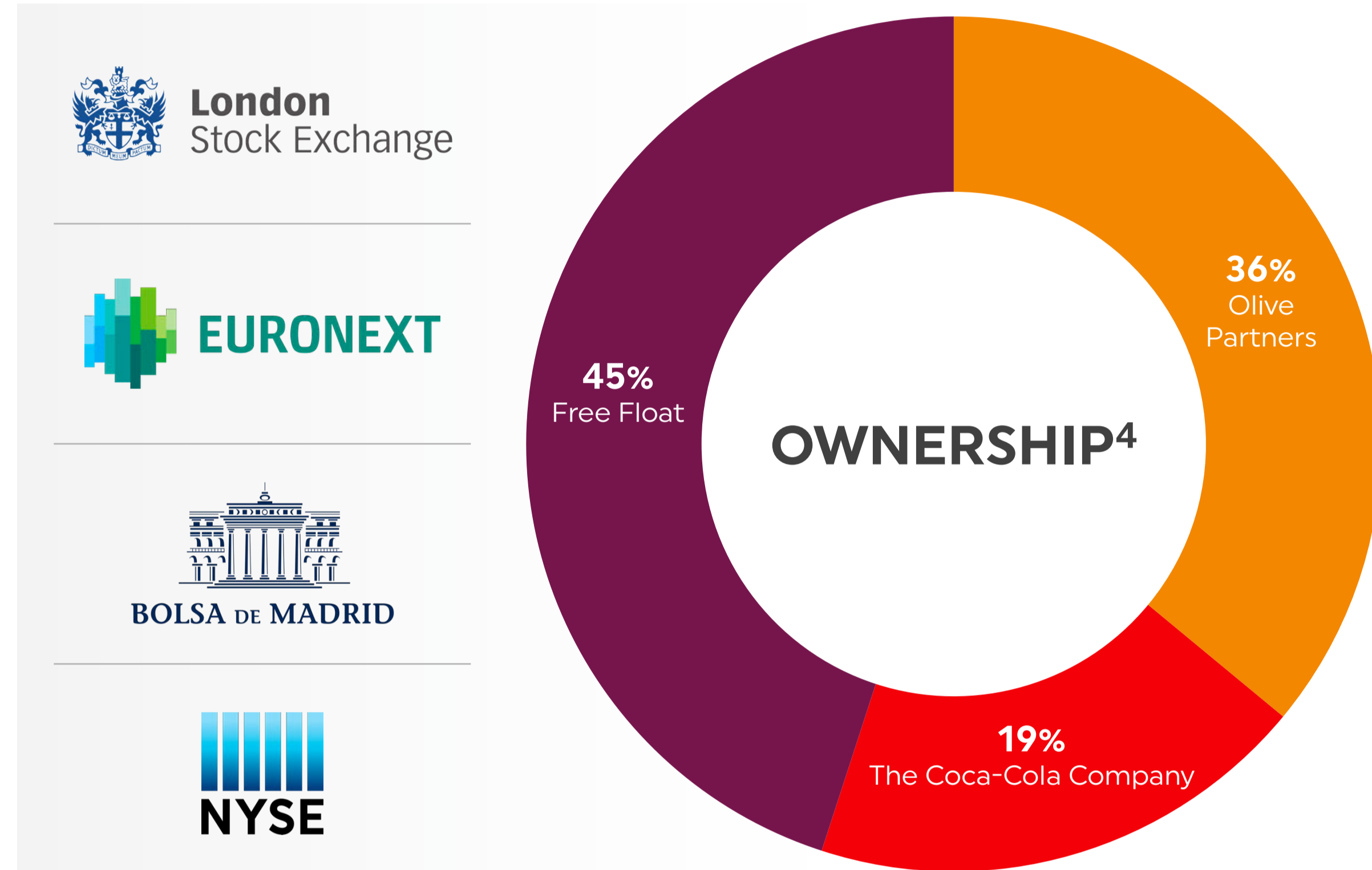


Operating Expense Mix²



Capital Spend Mix

TRADING ON



LEADERSHIP

Sol Daurella Chairman
Damian Gammell CEO
Nik Jhangiani CFO
17 MEMBER BOARD WITH 9 INDEPENDENT NON-EXECUTIVE DIRECTORS

DISCLOSURES & RECOGNITION SUSTAINABILITY

MEMBER OF **Dow Jones Sustainability Indices**
In collaboration with **SAM**

MSCI AAA Rating

SASB SUSTAINABILITY ACCOUNTING STANDARDS BOARD

CDP A LIST 2019 WATER & CLIMATE

48 PRODUCTION SITES³

18 Sites	Germany
11 Sites	Spain
5 Sites	Great Britain
5 Sites	France
3 Sites	Belgium
2 Sites	Iceland
1 Site each	NL NO SE PT



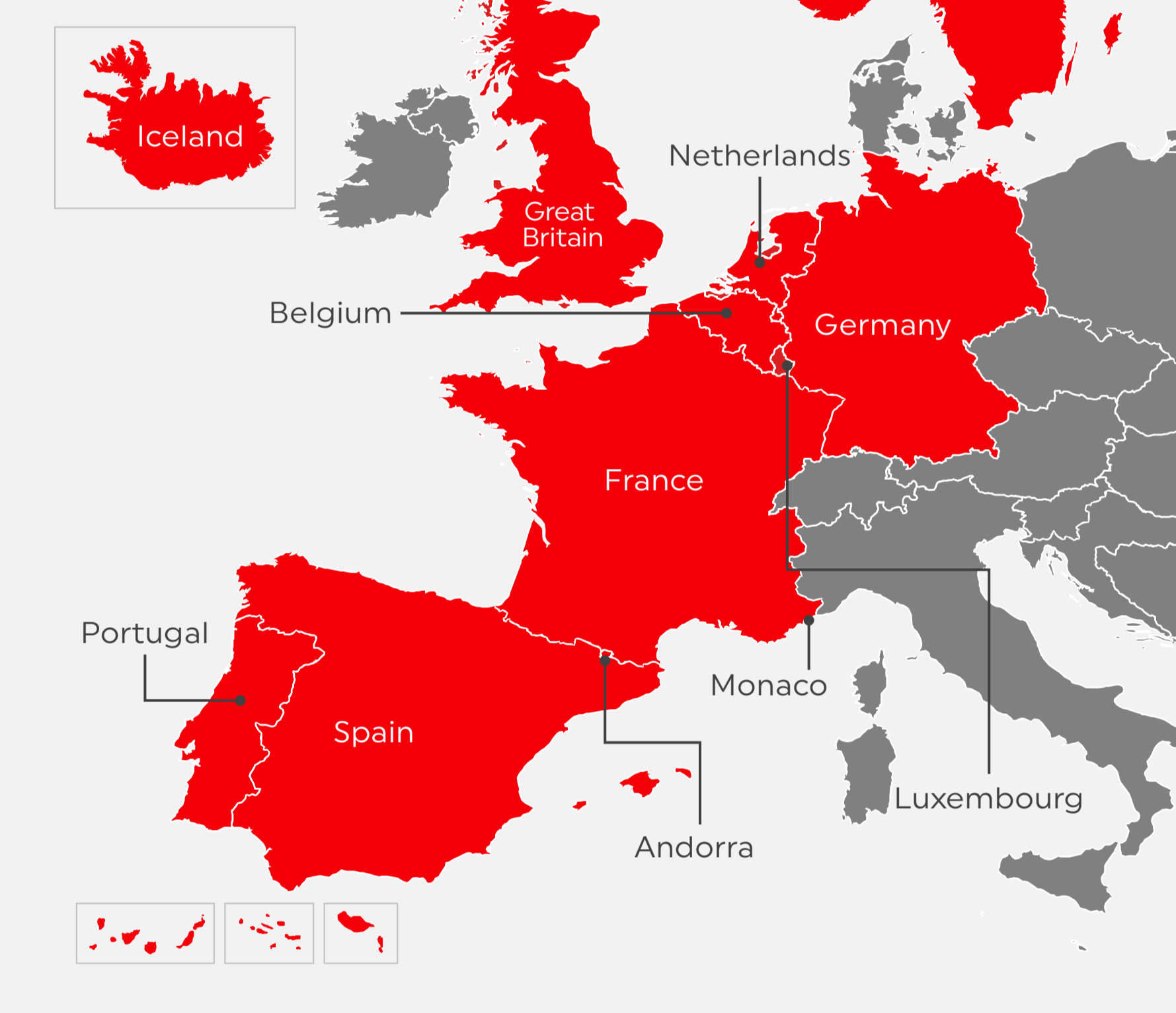
Factsheet 2019

CCEP is the **World's Largest Coca-Cola Bottler Based on Revenue**

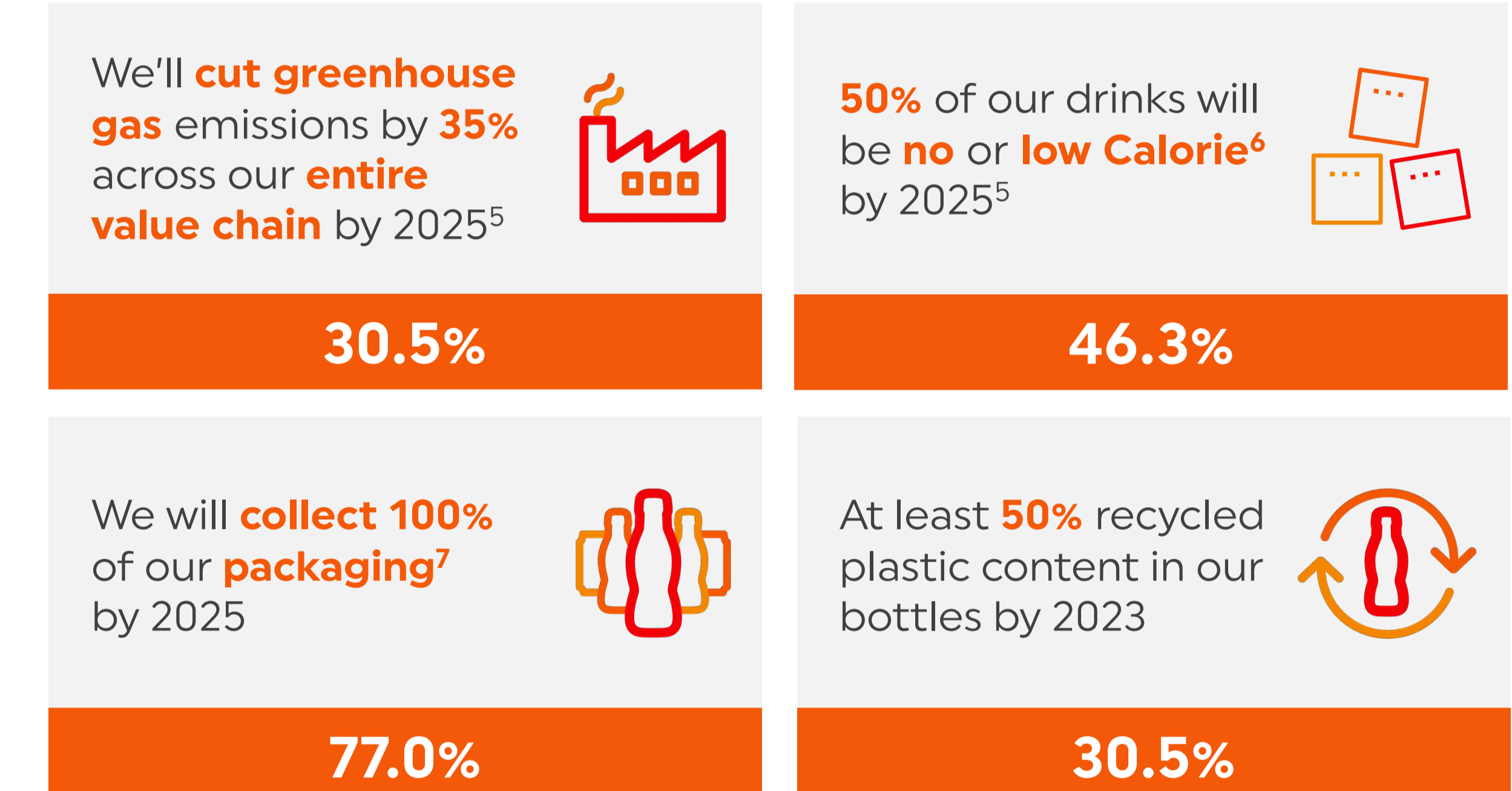
Coca-Cola European Partners (TICKER : CCEP)

Our people make, sell and distribute the world's best loved drinks across 13 countries in Western Europe.

Our journey continues to be built on three pillars: great people, great service and great beverages as we focus on delivering sustainable value.



KEY SUSTAINABILITY TARGETS & PROGRESS AS AT 31 DEC 2019



For our full list of actions and targets, please refer to the sustainability page of our [website](#)

MID TERM ANNUAL OBJECTIVES⁵ Subject to forward looking statements disclaimer (see the [Guidance](#) on our website)

REVENUE GROWTH	LOW SINGLE DIGIT
COMPARABLE OPERATING PROFIT GROWTH	MID SINGLE DIGIT
FREE CASH FLOW	AT LEAST €1BN PA
NET DEBT / ADJUSTED EBITDA	2.5X - 3.0X
ROIC	c.+40BPS PA
DILUTED EPS GROWTH	MID SINGLE DIGIT
CAPEX	c.6% REVENUE
DIVIDEND	~50% PAYOUT RATIO

CREDIT RATINGS

	S&P	MOODY'S	Green RCF	WEBSITE
Long-Term Rating	BBB+	A-3	€ 1.5bn Sustainability linked Revolving Credit Facility	CocaColaEP.com
Outlook	Stable	Stable		

As of 31 December 2019

KEY CONTACT

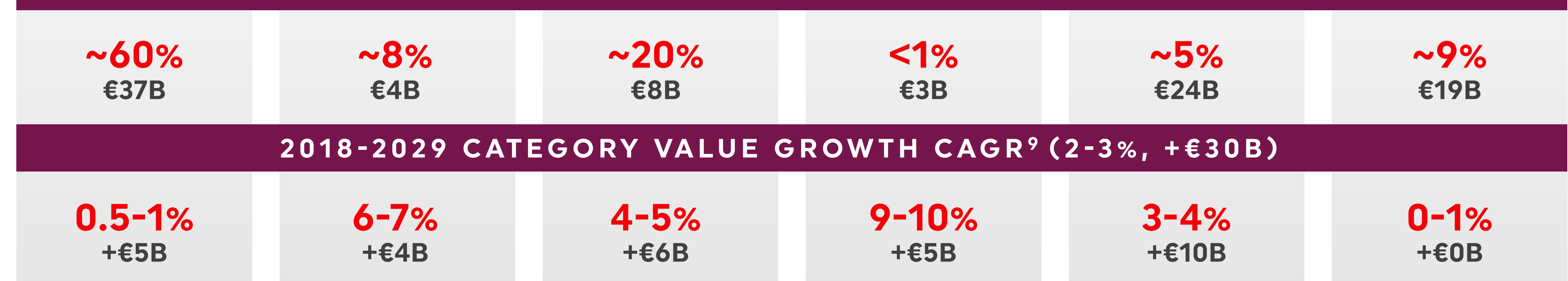
INVESTOR RELATIONS	MEDIA RELATIONS
Sarah Willett +44 (0) 7970 145 218	Shanna Wendt + 44 (0) 7976 595 168
Joe Collins +44 (0) 7583 903 560	Nick Carter +44 (0) 7976 595 275
Claire Michael +44 (0) 7528 251 033	
ccepir@ccep.com	

1) Based on Full-Year ended 31 December 2019; CCEP, rounded
2) D&A = depreciation & amortisation; Operating Expenses including items impacting comparability, rounded
3) Production facilities are as at 31 Dec 2019
4) Ownership as at 31 December 2019, based on CCEP share register. Rounded to the nearest 1 percent
5) Objectives for revenue, operating profit, and diluted EPS are comparable and fx-neutral (non-GAAP performance measures, refer to page 1); Mid term EPS growth excludes share buyback. Dividends subject to Board approval. Net Debt to Adjusted EBITDA, Free Cash Flow, Dividend payout ratio and ROIC are non-GAAP performance measures - refer to page 1

PORTFOLIO

PREMIUMISE, INNOVATE & ACCELERATE ADULT	RAPIDLY SCALE & EXPAND	EXPAND	INVENTIVELY DRIVE NEW GROWTH	EXPAND & PREMIUMISE	MAINTAIN OUR SHARE

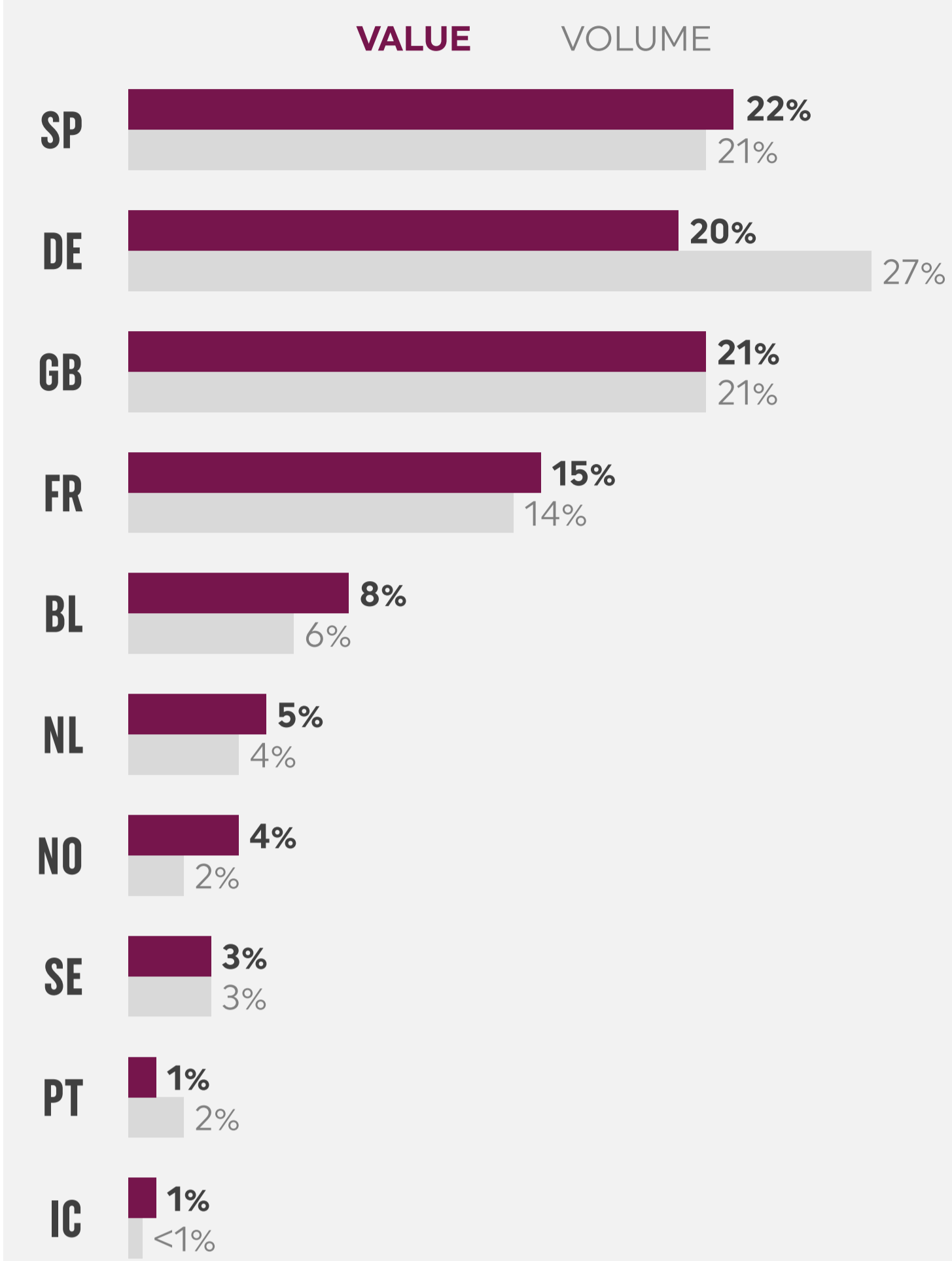
CATEGORY SHARE (~28%) & SIZE⁸



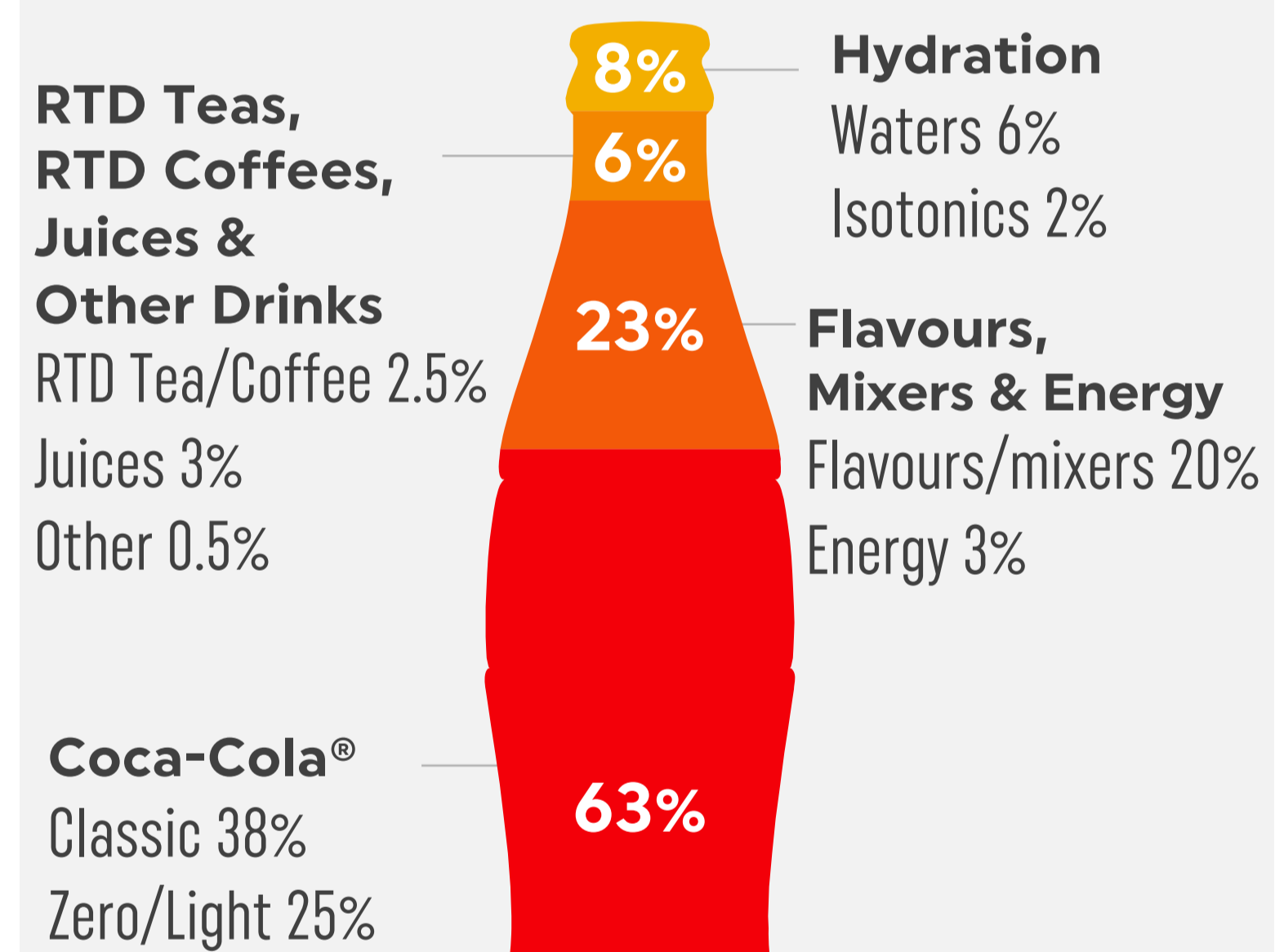
The following document includes certain alternative performance measures, or non-GAAP performance measures. Refer to pages [26 - 33] of our 2019 Integrated Report and Form 20-F issued on 16 March 2020 which details our non-GAAP performance measures and reconciles, where applicable, our 2019 results as reported under IFRS to the non-GAAP performance measures included in this document.
1) Outlets offering CCEP products, served directly or indirectly by CCEP & route to market models
2) Revenue and operating profit are comparable.
3) Free cash flow is defined as net cash flows from operating activities less capital expenditures (as defined above) and interest paid. Free cash flow is used as a measure of the Group's cash generation from operating activities, taking into account investments in property, plant and equipment and non-discretionary lease and interest payments.
4) "ROIC" (Return on Invested Capital) is defined as comparable operating profit after tax divided by the average of opening and closing

invested capital for the year. Invested capital is calculated as the addition of borrowings and equity less cash and cash equivalents.
5) Targets set against 2010 baselines
6) Defined as Regular > 4kcal per 100ml, and Zero <= 4 kcal per 100ml. Based on Unit Case sales FY19
7) Represents an aggregated number, based on packaging collection rates by material in each of our markets which is then applied to our own packaging volumes. The way that packaging collection rates are calculated may differ across our markets and therefore this aggregated number should be treated as an estimate.
8) Retail value & value share, combination of Global Data FY2018 for AFH Channels, Nielsen FY2019 data for Home Channels, internal estimates, rounded
9) CCEP internal estimates, rounded

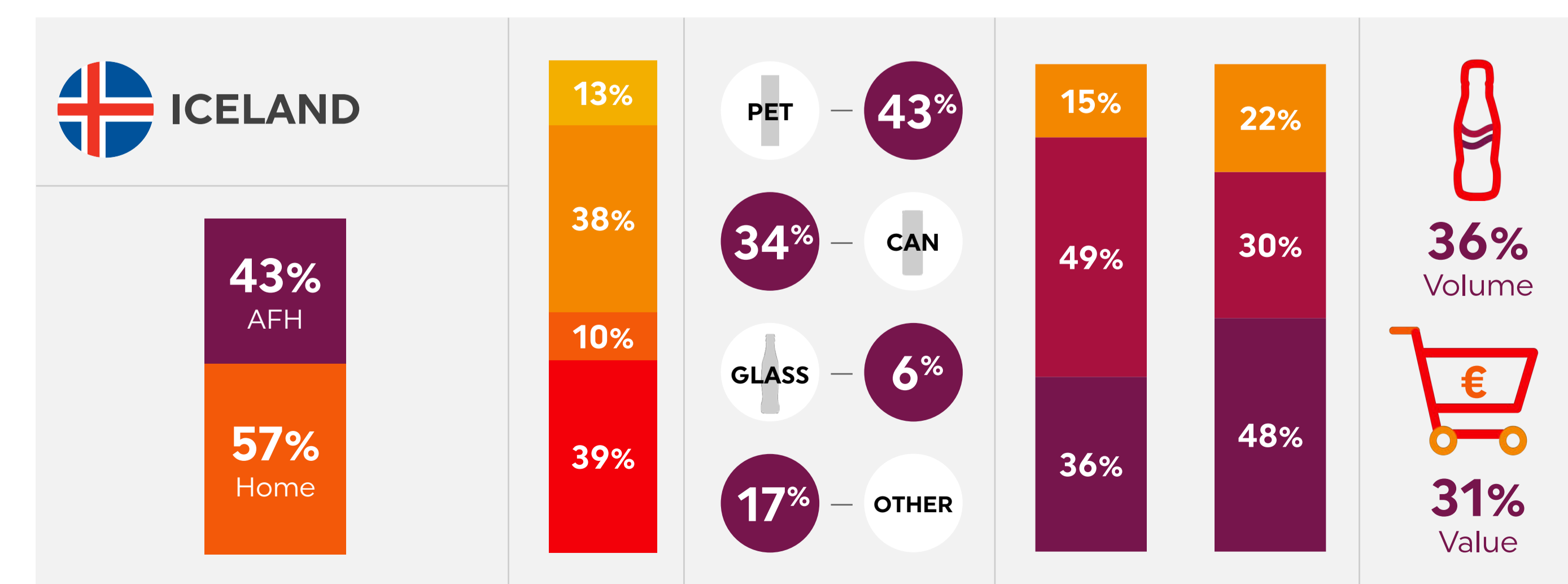
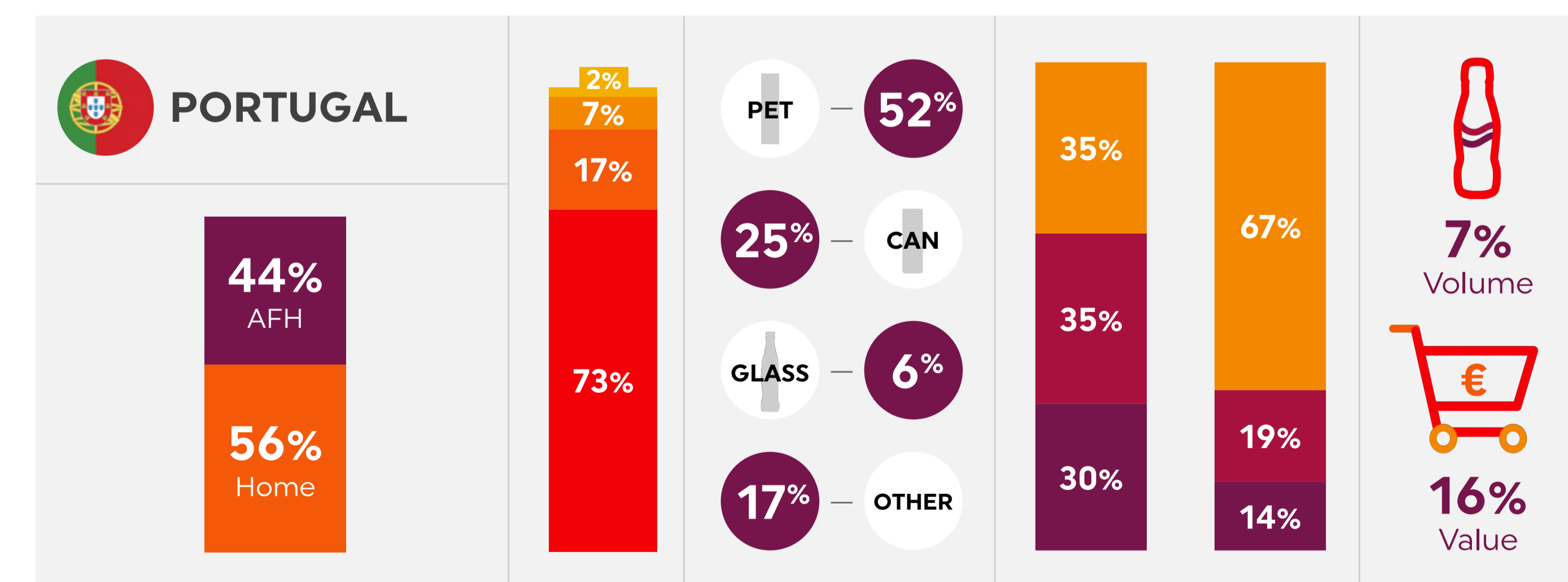
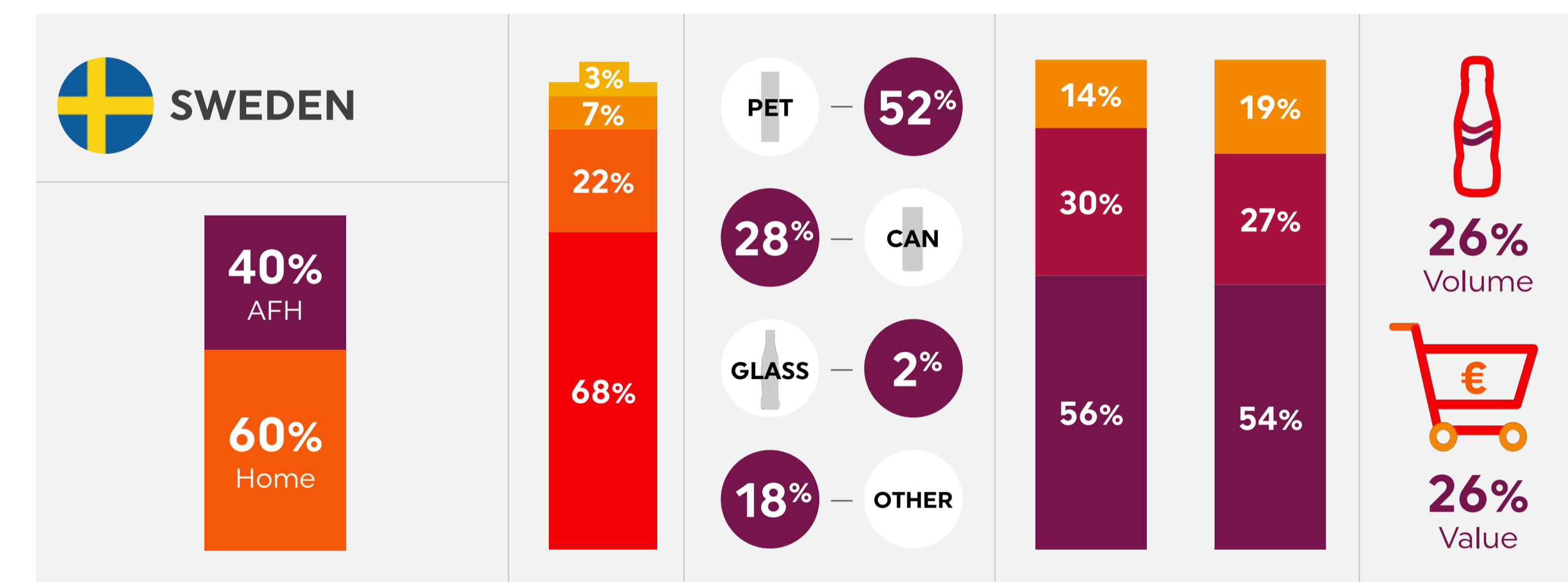
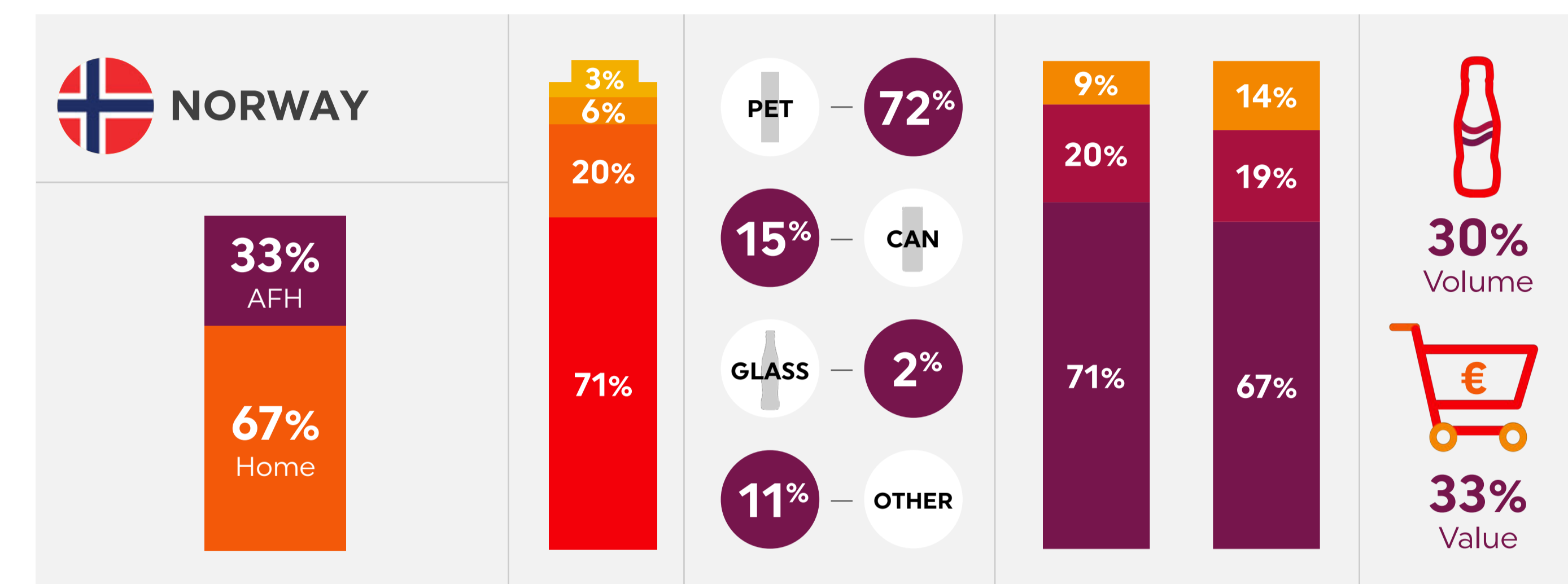
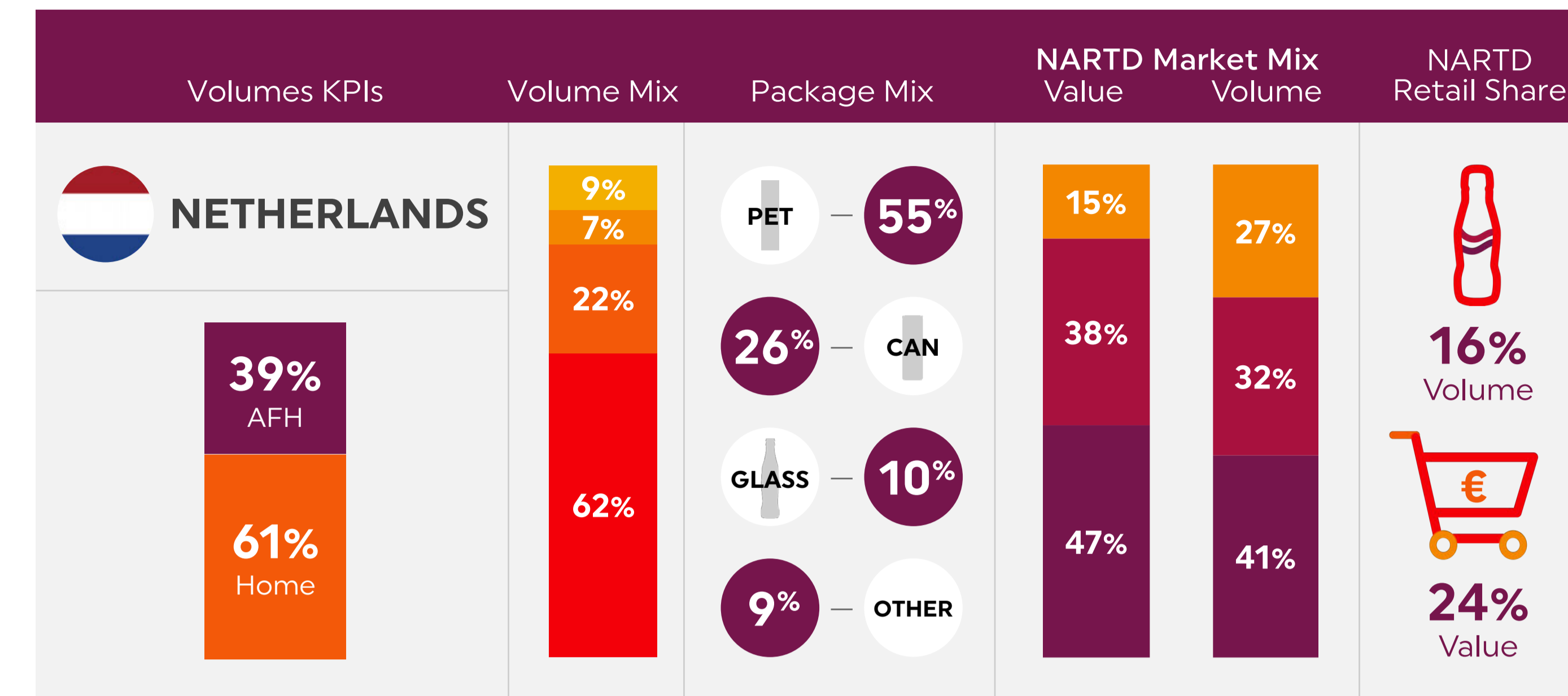
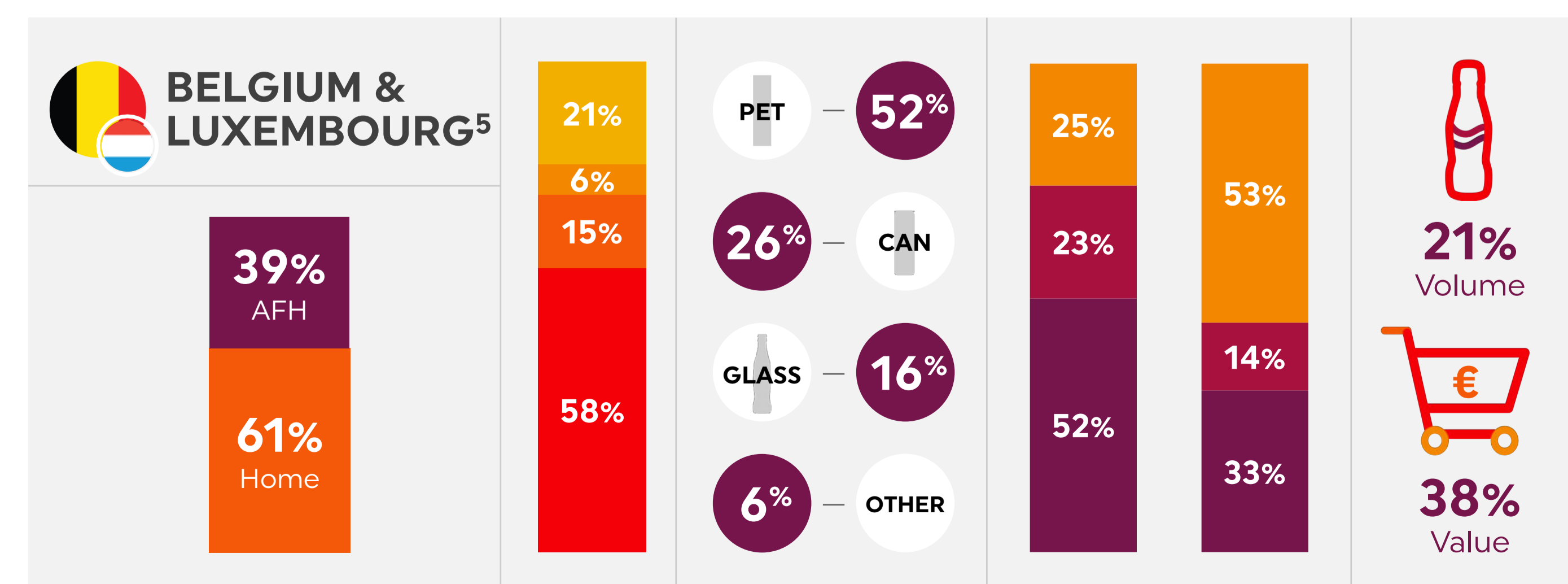
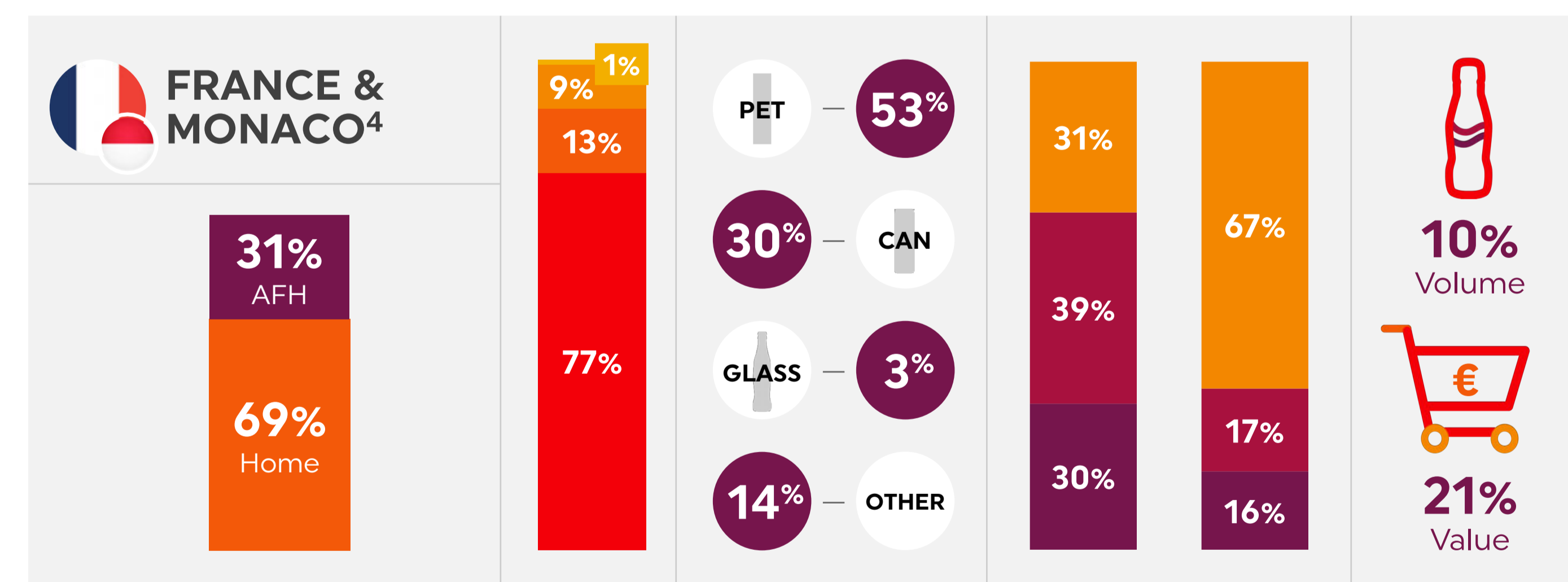
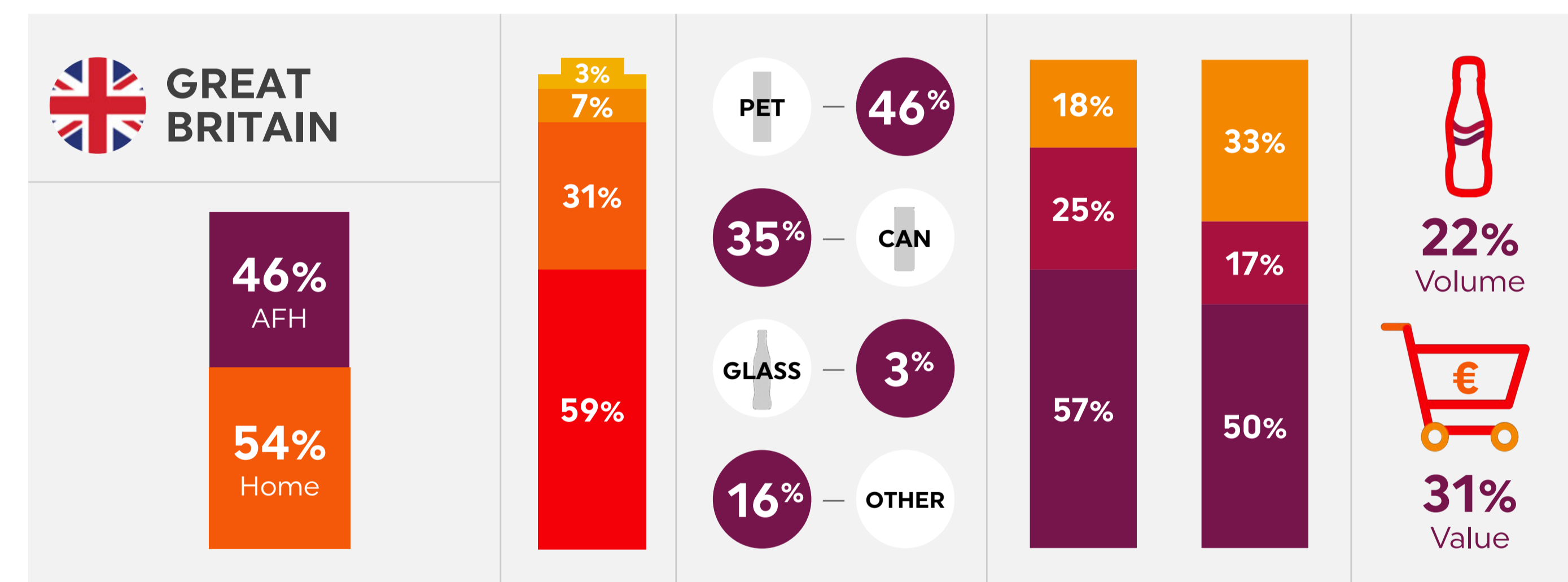
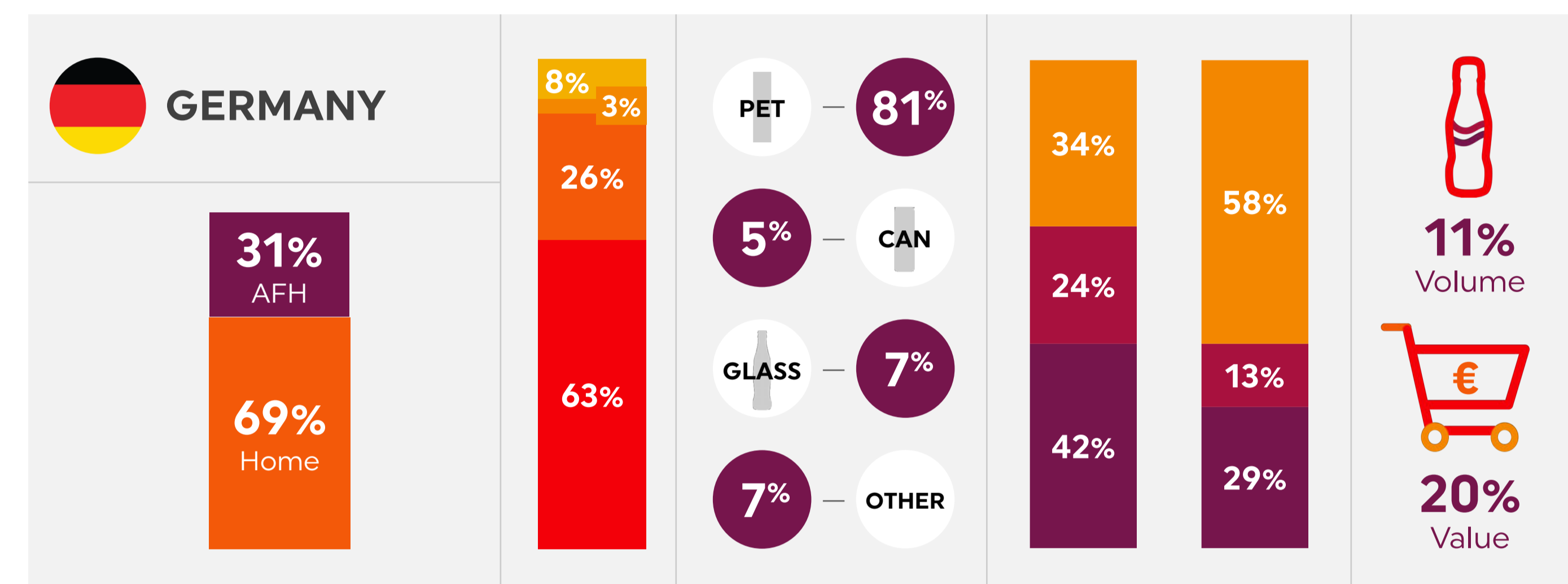
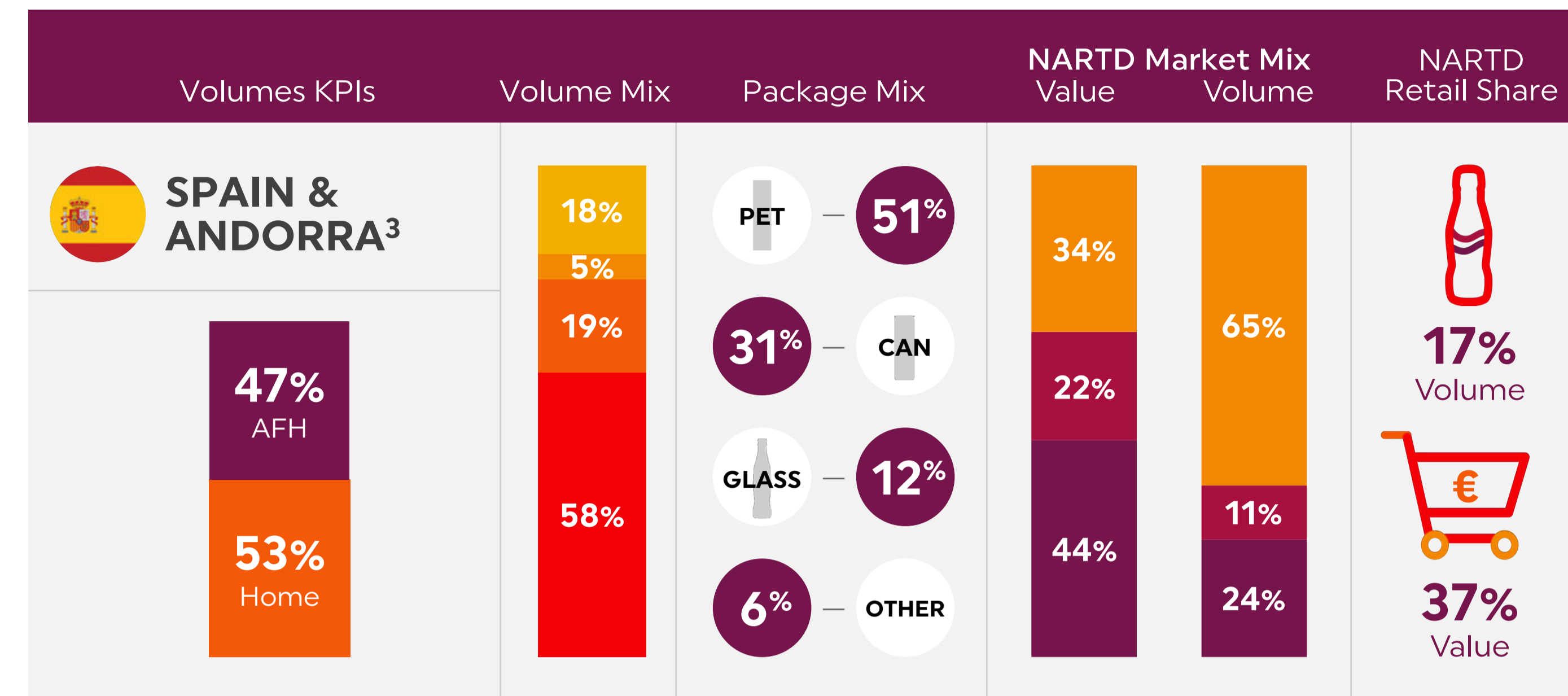
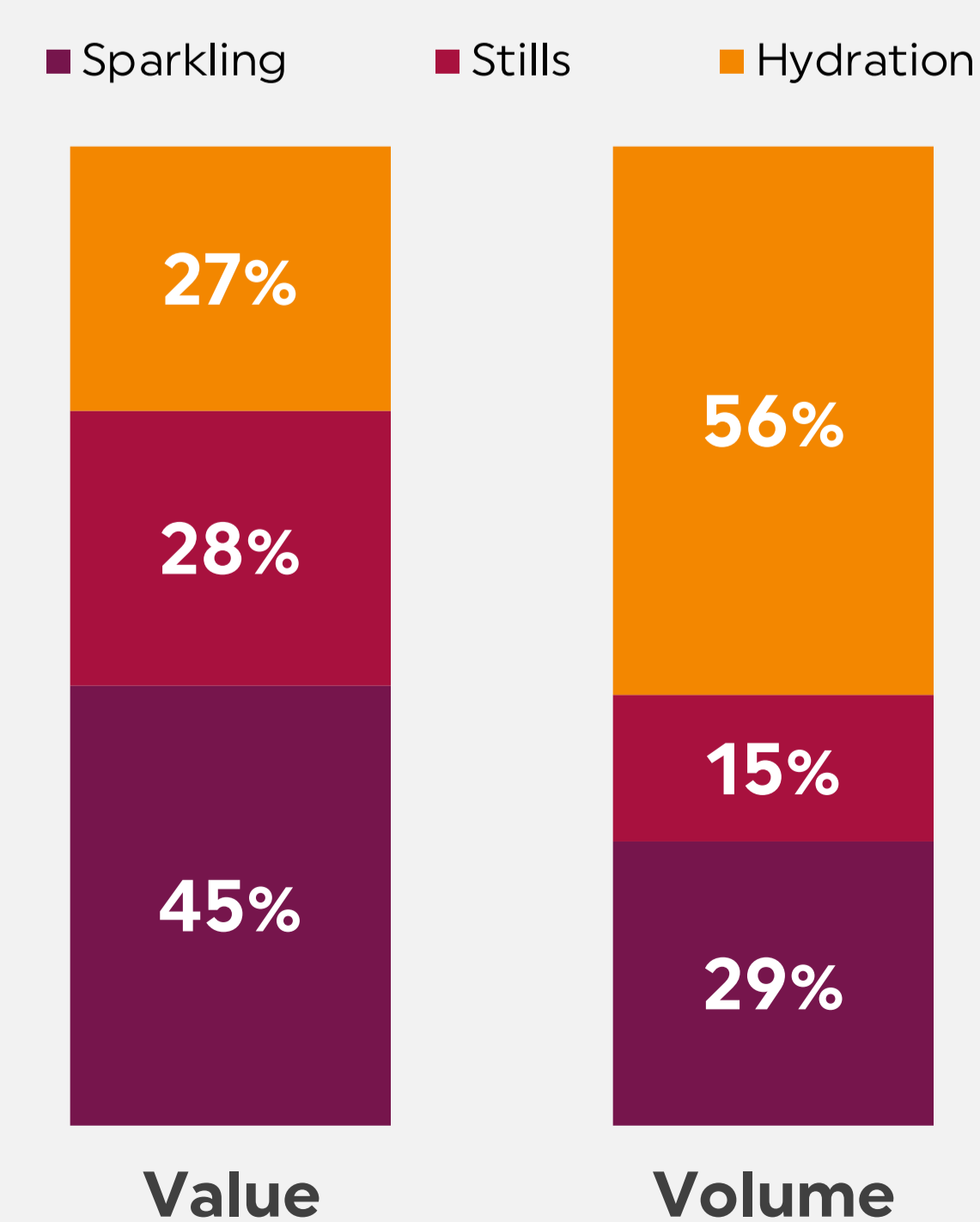
COUNTRY MIX & OVERVIEW



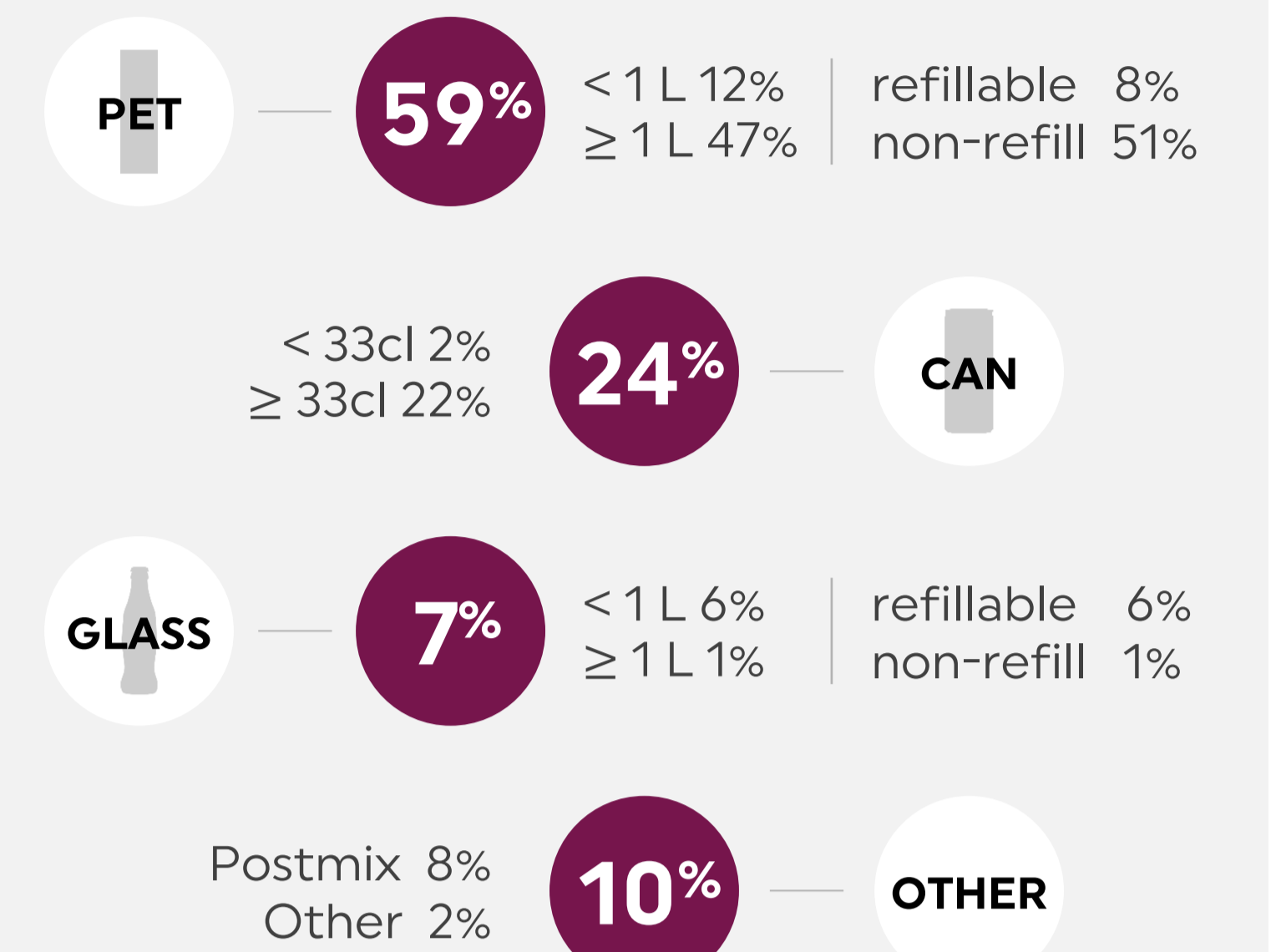
VOLUME MIX¹



NARTD MARKET MIX²



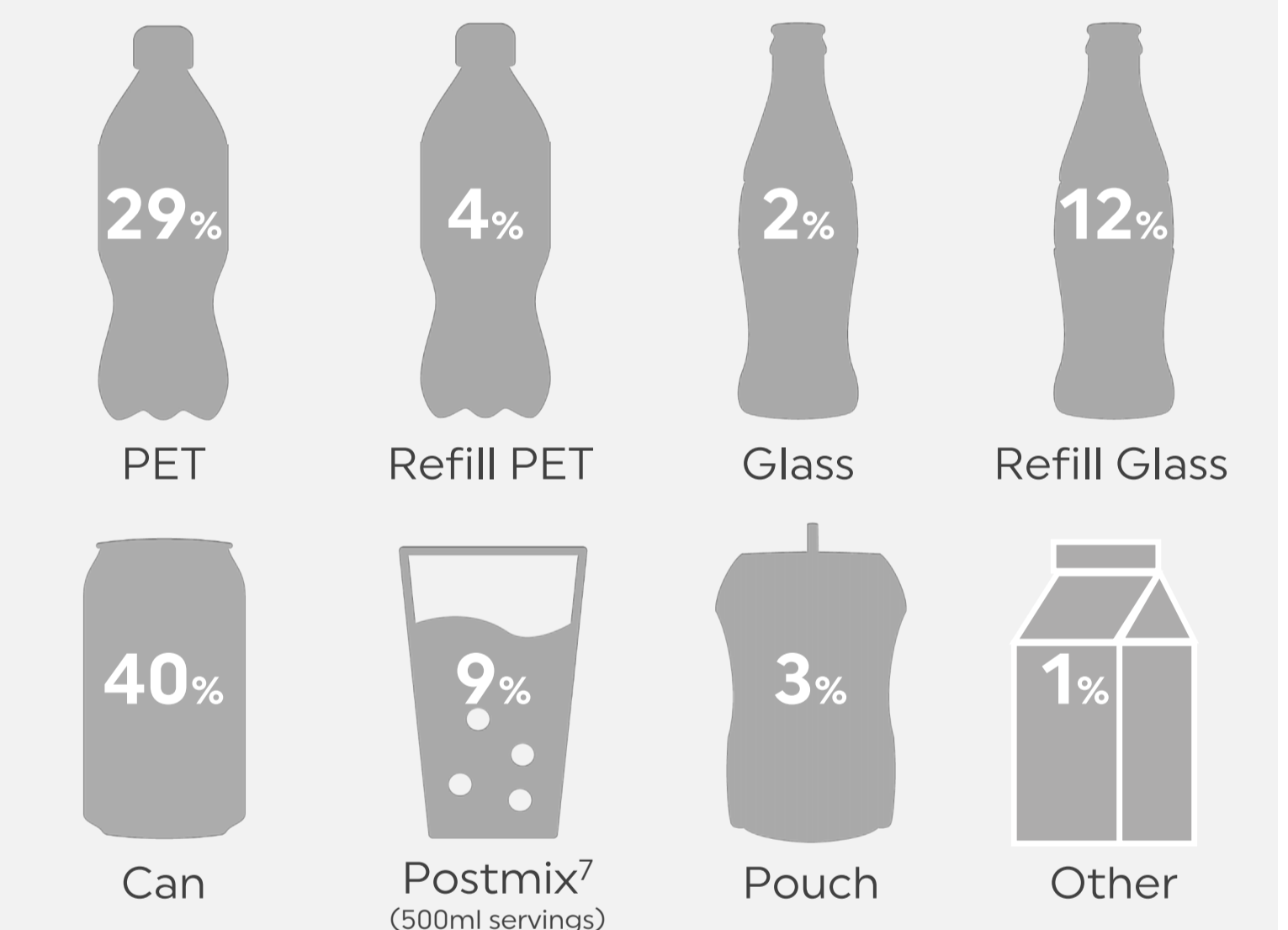
PACKAGE MIX
UNIT CASES/LITRES



PRIORITY SMALL PACKS⁶



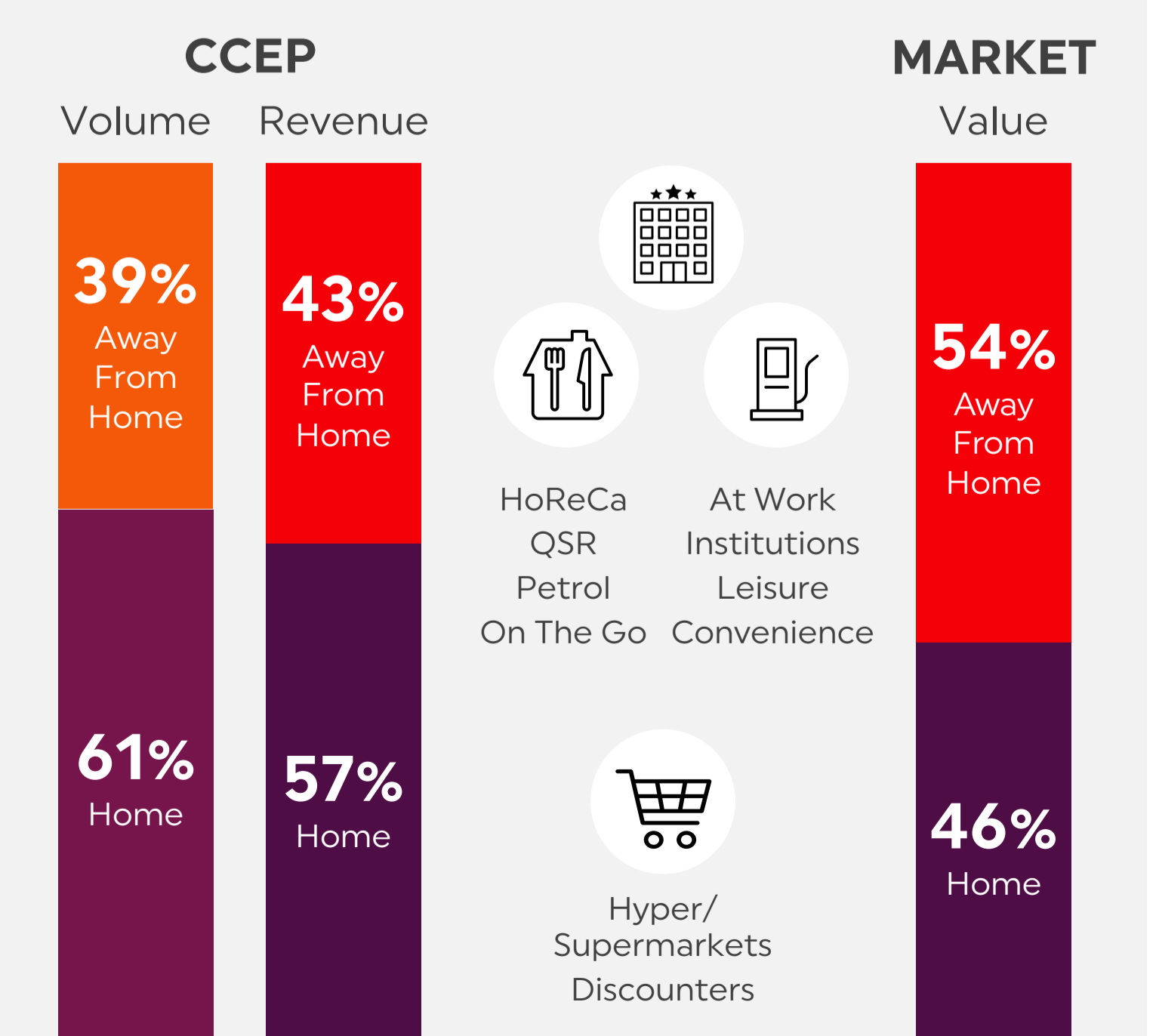
PACKAGE FOOTPRINT
INDIVIDUAL UNITS



Target that 100% of our packaging is recyclable by 2025

98.3% AS OF 31 DEC 2019

CHANNEL MIX⁸



¹ Volume mix and country channel mix is based on internal reports in unit cases; FY 2019; CCEP annual volume in million unit cases (muc); rounded. A unit case is equivalent to ~5.678 litres

² AC Nielsen FY 2019; NARTD – Non Alcoholic Ready-To-Drink; Sparkling – Sparkling Soft Drinks (includes Energy); Stills – Non-Carbonated Beverages (includes Juices, Plant based, Ready-To-Drink Tea & Coffee, & other); Hydration – Waters (Still, Sparkling, Flavoured & Enhanced) & Isotonics (sports drinks)

³ AC Nielsen market data does not include Andorra
⁴ AC Nielsen market data does not include Monaco
⁵ AC Nielsen market data does not include Luxembourg
⁶ Priority small packs defined as PET & Glass < 1 litre; Cans < 33cl
⁷ Postmix includes all dispensed volume, including freestyle & fountain. Assumes containers for 500ml servings

⁸ Nielsen FY 2017; Global Data FY 2017 & internal estimates; HoReCa is Hotel/Restaurant/Café; QSR is Quick Serve Restaurants; Convenience includes Convenience Stores & Food To Go; Global Data excludes Disco/Bar/Night Club, Kiosks/tobacco/newsagents & Travel/Transportation.