Key inputs

Cost of sales mix
- Convenience: packed goods 50%
- Food & beverages, other commodities 25%
- Low & other 10%
- Marketing & O&A 15%

Selling, general and administrative expenses
- General & admin expenses 25%
- Cost of sales 15%
- Cost of sales & other 25%
- SG&A 10%

Operating expense mix
- €43bn
- €46bn

Production sites

<table>
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<th>Total</th>
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</table>

Leadership

- Sol Daurella, Chairman
- Damian Gammell, CEO
- Nik Jhangiani, CFO

Disclosures & recognition

- MSCI ESG Ratings
- RE 100
- S&P Dow Jones Sustainability Indices

Sustainability

Mid-term annual objectives

- Revenue growth
- Operating profit growth
- Diluted EPS growth
- Free cash flow
- Net debt: adjusted EBITDA
- ROIC
- CAPEX
- Dividend

Ownership

- 38% The Coca-Cola Company
- 19% Naspers
- 1% The Coca-Cola Company

Credit ratings

- Fitch: BBB+
- Moody’s: Baa1

Green RCF

- €1.95bn sustainability linked revolving credit facility

Website

CocaColaEP.com

Key sustainability targets & progress

- We’ll reach Net Zero across our entire value chain by 2040, and will have our GHG emissions reduced by 65% by 2030.

Portfolio

- Sparkling
- Energy
- RTD tea & coffee
- Hydration
- Other

Category share (-27%) & size ($123bn)

- Sparkling: -60% ($45bn) 5%
- Energy: -20% ($11bn) 8%
- RTD tea & coffee: 6% ($6bn) 8%
- Hydration: -6% ($33bn) 7%
- Other: 7% ($25bn) 7%
- Hot coffee: +1% ($75bn) 1%

Factsheet 2021

Coca-Cola Europacific Partners

TICKER: CCEP

Our people make, move and sell some of the world’s most loved brands across 29 markets.

Our journey continues to be built on three pillars: great people, great service and great beverages. Done sustainably, for a better shared future.

Key contact

- Sarah Willett: +44 (0) 7970 145 218
- Joe Collins: +44 (0) 7583 903 560
- Claire Copp: +44 (0) 7980 775 889
- Shanna Wendt: +44 (0) 7976 995 168
- Nick Carter: +44 (0) 7976 995 275

Media relations

- Website
- Twitter
- LinkedIn

Carbon neutrality

- We’ll ensure that 100% of our primary packaging is recyclable or reusable by 2025.

Debt

- Net Debt to Equity: 78.0%

ROIC

- ROIC = 8.0% (FY21)

Growth

- Revenue growth: +44bn (€14bn)
- Operating profit: +59bn (€1.9bn)
- Free cash flow: +32bn (€1.4bn)

2022-2025 Category value growth CAGR (3%, +€15bn)

- Sparkling: 1-2% +€1bn
- Energy: 5-6% +€3bn
- RTD tea & coffee: 5-6% +€2bn
- Hydration: 3-4% +€9bn
- Other: 0-1% +€1bn
- Hot coffee: +1% +€13bn

Sustainability

- We have collected a total of 18.3bn recyclable or reusable packaging.
- We’ve reduced scope 1 & 2 GHG emissions by 14.3%.
- We’ve reduced scope 3 GHG emissions by 12.1%
- We’ve reduced scope 3 GHG emissions by 12.1%.
- We’re committed to net zero emissions by 2040.

Packaging

- 80% of our beverage packaging is recyclable or reusable.
- 85% of our beverage packaging is recyclable or reusable.
- We collect 100% of our sales packaging.

- Europe: 98.3%
- Americas: 92.0%
- Asia Pacific & Africa: 82.0%

We are focused on extending our sustainability action plan to include all new territories in APAC, including our intention to recalculate our science-based emission reduction targets to include our APAC businesses.

Further together

We’ll reach Net Zero across our entire value chain by 2040, and will have our GHG emissions reduced by 65% by 2030.

We’ll ensure that 100% of our primary packaging is recyclable or reusable by 2025.

We’ll collect 100% of our packaging by 2025.

In Europe we’re aiming for 50% of our sales to come from low or no calorie drinks by 2025.

In Europe we achieved our 30% recycled plastic goal two years early. Now we’re aiming for 100% recycled or renewable plastic in the future.

Further together

We are focused on extending our sustainability action plan to include new territories in APAC, including our intention to recalculate our science-based emission reduction targets to include our APAC businesses.

Sustainability

We are focused on extending our sustainability action plan to include all new territories in APAC, including our intention to recalculate our science-based emission reduction targets to include our APAC businesses.

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